



NVPCA Board of Directors Board Retreat Minutes September 9, 2025

Board Members Present	Steve Flores, Walter Davis, Sharon Chamberlain, Tina Alicea, Randy Smith, Christopher (CJ) Hansen, Oscar Delgado, and Nancy Bowen (Ex Officio)
Board Members Absent	Teri Gilbert Eisenga, John Packham, David Robeck, and Angela Quinn
Also Present	Rod Peredo, CH Collective, Lia McKenna, Commonwealth Purchasing, Nicole Reynosa, Hope Christian HC, and NVPCA Staff: Nancy Barklage, Kim Lambrecht, Karen Ford Manza, Steve Messinger, and Lisa Scurry (Note Taker)

1. Call to Order

President Steve Flores called the meeting of the NVPCA Board of Directors to order at 10:08 am. The meeting was conducted in person at the Tahoe Blue Event Center, 75 US-50, Stateline, Nevada. A quorum of voting members was established.

a) Approval of the Agenda

The agenda was reviewed with no questions or suggested changes. It was moved by Tina Alicea, and seconded by Sharon Chamberlain, to approve the agenda as presented. The motion passed unanimously.

2. Consent Agenda

a) Approval of Minutes from Board Retreat on July 1, 2025

b) Chief Executive Officer’s Report and Organizational Dashboards

The consent agenda, consisting of the minutes of the July 1, 2025, Board of Directors meeting and the CEO report, was presented for approval. There were no comments or questions. It was moved by Randy Smith, and seconded by Walter Davis, to approve the consent agenda. The motion passed unanimously.

3. NVPCA Finance

a) Budget to Actual YTD Financial Reports with Financial Dashboard and Balance Sheet

Nancy Barklage, Director of Admin and Finance, reviewed the Year-to-Date financial report through July 2025, which included the approved budget versus actual revenues and expenses. She stated that both expenses and revenues are on target and within the expected budgeted range. The review included a presentation of the financial dashboard, and the balance sheet as of June 30, 2025. There was discussion regarding the revenue mix and current cash-on-hand.

It was moved by Sharon Chamberlain, and seconded by Walter Davis, to accept the Budget-to-Actual Financial Reports for Fiscal Year 2025, through June 30, 2025. The motion passed unanimously.

4. NVPCA Governance

a) Board Self-Assessment

In 2024, the Board of Directors completed a self-assessment. In order to have a complete picture, the same assessment was conducted in 2025, and the results were compared and discussed. Topics included strategic planning, the NVPCA’s public image and advocacy efforts, effectiveness of the Board of Directors, Board member training, program oversight, the Board’s understanding of NVPCA’s finances and budget, oversight of the Chief Executive Officer, efforts to foster a trusting and respectful environment between Board members, Board understanding of its structure and member roles, and general satisfaction with being on the Board.

There was specific discussion about not having future assessments be anonymous so that member comments can be addressed; creating a formalized Board member training and orientation process; standardizing the annual CEO evaluation process; and regular updates about grants (what they are, how they are used, what the passthrough is).

b) Election of Officers: November 2025 – October 2026

It was proposed that the current slate of officers - Steve Flores, President, Walter David, Vice-President, and Teri Gilbert-Eisenga, Secretary/Treasurer - continue for an additional year. There were no other suggestions or nominations.

It was moved by Tina Alicea, and seconded by Sharon Chamberlain, to accept the nominated slate of officers (Steve Flores, President, Walter David, Vice-President, and Teri Gilbert-Eisenga, Secretary/Treasurer) for a term through October 2026. The motion passed unanimously.

c) Board Meeting Calendar: November 2025 – October 2026

CEO recommended a meeting calendar with 4 regular meetings (November, January, May, and July), a full-day in-person retreat in September (in conjunction with the annual conference) and a second retreat in March. The March meeting would be a half-day virtual meeting and include a closed session related to the CEO evaluation. Regular meetings will continue to be scheduled from 8:30 – 10:00 am and be virtual.

It was moved by Randy Smith, and seconded by Tina Alicea, to approve the Board meeting calendar for November 2025 – October 2026. The motion passed unanimously.

d) Selection of Committee Members: November 2025 – October 2026

The list of Board committees and their membership was presented for review. It was recommended that the current membership remain the same for the upcoming year through October 2026. The Board committees are Finance, Policy, Ad Hoc Bylaws & Membership, and Ad Hoc Strategic Growth & Networking. All Board members are on at least one committee. No membership changes were suggested.

It was moved by Sharon Chamberlain, and seconded by Tina Alicea, to approve the Board Committee membership for November 2025 – October 2026. The motion passed unanimously.

It was suggested that an ad hoc Executive Committee consisting of Board leadership – president, vice-president, and secretary/treasurer – be established. The committee will oversee matters such as the CEO evaluation and meet as needed.

It was moved by Sharon Chamberlain, and seconded by Randy Smith, to form an Ad Hoc Executive Committee consisting of the President, Vice-President and Secretary/Treasurer of the Board. The motion passed unanimously.

5. GPO “A” Presentation

Rod Peredo from CH Collective presented information on group purchasing organizations (GPO). A GPO is designed to assist the health centers in leveraging their collective purchasing power to obtain discounts from suppliers. It would also bring unrestricted funds to NVPCA.

6. NVPCA Overview

a) Updated Strategic Plan

Bowen reviewed the strategic plan objectives and timelines including Grant Project progress, the policy plan, workforce plan, FQHC engagement, communication and media, and staff development. There were suggested changes to revise deadline for certain objectives.

For the communication goal, it was suggested that the crisis communication plan be revised and updated, and a change for the final objective to read “Reinforce NVPCA’s reputation as the go-to expert for health care.” Creation of a public

service announcement was discussed. Although grant money cannot be used for that purpose, staff will research the cost and whether it could be added to the budget.

Bowen reviewed the list of policy priorities on the state and federal level, and Medicaid. A survey will be sent asking the members to prioritize. The topics for consideration included at the state/local level: 340B legislation, GME/training programs, and property tax for FQHCs. At the federal level, policy areas included 340B legislation and 330 program funding. For Medicaid, the members considered areas including unbundling prenatal care, adult dental, and work requirements.

b) Organizational Dashboard Update

Bowen informed the Board she was developing a new organizational dashboard. That tool will be used to share various data points with the Board at future meetings related to the strategic plan, finances, personnel, etc.

c) REACCHH Update & Federal Program Review

Karen Ford Manza, Director of Strategic Partnerships, gave an update on the REACCHH program, providing the program dashboard with financials.

The HHS Office of Population Affairs conducted a federal program review in August 2025. The review consisted of three consultants and the project officer asking for program clarification and documentation. They reviewed NVPCA and 2 health centers. During the program review exit interview, no specific Areas of Improvement (AOIs) were noted.

d) HCCN Update

Kim Lambrecht, Director of Health Center Informatics, provided an update on the HCCN grant objectives for participating health centers. The grants include “Data Management and Analytics,” “Interoperability and Data Sharing,” “Additional Value-Based Care,” and “Artificial Intelligence.” The participating health centers are Northern Nevada HOPES, Hope Christian Health Center, Community Health Alliance, Southern Nevada Community Health Center, and FirstPerson Care Clinic.

7. 2025 UDS Nevada Data Overview

Lambrecht provided information on the NACHC badges including reasons why badges could be denied. The members were provided information about the upcoming UDS training on November 12-13.

The UDS data packet was provided but not reviewed due to time.

8. Policy Plan for Interim & 2027 Legislative Session

Due to time, this update was not provided.

9. GPO “B” Presentation

Lia McKenna presented to the Board about Commonwealth Purchasing’s GPO program.

10. Topics for Strategic Discussion

Bowen reminded the group that a field trip is being organized to visit a California health center that includes a PACE program.

- Rural Health Transformation Fund – Discussion for survey response

Steve Messenger, NVPCA Policy Director, provided an overview of the Rural Health Transformation Fund – where the money came from and the application process. The strategic goals to be focused on were Make Rural America Healthy Again, Sustainable Access, Workforce Development, Innovative Care, and Tech Innovation. Through the discussion, the

Board decided to make Tech Innovation, Workforce Development, and Sustainable Access the main focus areas for Nevada’s health centers.

They discussed possible programs to pursue through the application include money for a residency program, a medical assistant training program.

- AI – future of healthcare
- Immigration status
- Medicaid work requirements
- PCA legal entity
- Out of state health centers CEOs on the board – bylaws change

The Board discussed what requirements, if any, there should be on a member CEO of an out-of-state health center. In the end, the member recommended convening the Bylaws Committee to discuss the matter fully. Any change to the bylaws would need to be reviewed by the Committee before going to the full membership for a vote.

- FQHC Expansion and How to Finance it
- PACE Program – Field trip to CA PACE programs

11. Open Forum

There were no items suggested for discussion.

12. Meeting Adjournment

There being no further business, President Flores adjourned the meeting at 3:37 pm.

NOTES

Next Meeting	The Board will conduct a virtual meeting on Tuesday, November 4, 2025, at 8:30 a.m. (Pacific)
Approved By	

ROLL CALL

President: Steve Flores, Hope Christian Health Center	Present
Vice President: Walter Davis, Nevada Health Centers	Present
Secretary/Treasurer: Teri Gilbert Eisenga, Washoe Tribal Health Center	Absent - Excused
Tina Alicea, Safe Harbor Medical	Present
Sharon Chamberlain, Northern Nevada HOPES	Present
Oscar Delgado, Community Health Alliance	Present
C.J. Hansen, Canyonlands Healthcare	Present
John Packham, Office of Statewide Initiatives	Absent - Excused
David Robeck, Bridge Counseling Associates	Absent - Excused