



To advocate for, broaden, and strengthen the  
health center network

**NVPCA BOARD MEETING AGENDA**  
**Tuesday, November 4, 2025** **8:30 am – 10:00 am**  
**Virtual Meeting – [Zoom Link](#)**

**2025-26 NVPCA Board Members:**

<b>President:</b> Steve Flores, Hope Christian Health Center	CJ Hansen, Canyonlands Healthcare
<b>Vice President:</b> Walter Davis, Nevada Health Centers	Angela Quinn, FirstMed Health and Wellness
<b>Secretary/Treasurer:</b> Teri Gilbert Eisenga, Washoe Tribal	John Packham, Office of Statewide Initiatives
Tina Alicea, Safe Harbor Medical	David Robeck, Bridge Counseling Associates
Sharon Chamberlain, Northern Nevada HOPES	Randy Smith, Southern Nevada Health District
Oscar Delgado, Community Health Alliance	<b>Ex-officio:</b> Nancy J. Bowen, NVPCA

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**8:30 am**     **1. Call to Order** Steve Flores  
                   a) Approval of the Agenda *(vote)*

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**8:35 am**     **2. Consent Agenda *(vote)*** Steve Flores  
                   a) Approval of Board Retreat Minutes for September 9, 2025

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**8:40 am**     **3. Administrative and Financial Reports** Livi Howerton of  
Fester & Chapman  
                   a) Audit and Form 990 *(vote)* Nancy Barklage/  
Nancy Bowen  
                   b) Chief Executive Officer’s Report & Organizational Dashboards  
                   c) Budget to Actual YTD Financial Reports with Financial Dashboard  
                   and Balance Sheet *(vote)*

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**9:10 am**     **4. Strategic Discussion** Nancy Bowen  
                   a) Strategic Plan Pillars, Priorities, and Goals  
                   b) Board Retreat Follow-Up  
                   c) PCP Fellowships in Psychiatry & Additional Scholarship Opportunity

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**9:30 am**     **5. Policy Committee Update** Nancy Bowen  
Steve Messinger  
                   a) Federal Updates  
                   b) Nevada Legislature – Special Session & 2027 Session  
                   c) Policy Survey Results  
                   d) Approval of Lobbyist Selection *(vote)*

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**9:50 am**     **6. Open Forum**

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**10:00 am**    **7. Meeting Adjournment**  
                   a) Next meeting: Tuesday, January 6, 2026, at 8:30 am, Virtual

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Zoom Meeting Link: <https://us02web.zoom.us/j/82320952786?pwd=NHAYs3VoaGxJajlpTFNEZWwhMMG9MQT09>  
 Meeting ID: 823 2095 2786; Passcode: 767732



# NVPCA Board of Directors Board Retreat Minutes September 9, 2025

<b>Board Members Present</b>	Steve Flores, Walter Davis, Sharon Chamberlain, Tina Alicea, Randy Smith, Christopher (CJ) Hansen, Oscar Delgado, and Nancy Bowen (Ex Officio)
<b>Board Members Absent</b>	Teri Gilbert Eisenga, John Packham, David Robeck, and Angela Quinn
<b>Also Present</b>	Rod Peredo, CH Collective, Lia McKenna, Commonwealth Purchasing, Nicole Reynosa, Hope Christian HC, and NVPCA Staff: Nancy Barklage, Kim Lambrecht, Karen Ford Manza, Steve Messinger, and Lisa Scurry (Note Taker)

## 1. Call to Order

President Steve Flores called the meeting of the NVPCA Board of Directors to order at 10:08 am. The meeting was conducted in person at the Tahoe Blue Event Center, 75 US-50, Stateline, Nevada. A quorum of voting members was established.

### a) Approval of the Agenda

The agenda was reviewed with no questions or suggested changes. It was moved by Tina Alicea, and seconded by Sharon Chamberlain, to approve the agenda as presented. The motion passed unanimously.

## 2. Consent Agenda

### a) Approval of Minutes from Board Retreat on July 1, 2025

### b) Chief Executive Officer’s Report and Organizational Dashboards

The consent agenda, consisting of the minutes of the July 1, 2025, Board of Directors meeting and the CEO report, was presented for approval. There were no comments or questions. It was moved by Randy Smith, and seconded by Walter Davis, to approve the consent agenda. The motion passed unanimously.

## 3. NVPCA Finance

### a) Budget to Actual YTD Financial Reports with Financial Dashboard and Balance Sheet

Nancy Barklage, Director of Admin and Finance, reviewed the Year-to-Date financial report through July 2025, which included the approved budget versus actual revenues and expenses. She stated that both expenses and revenues are on target and within the expected budgeted range. The review included a presentation of the financial dashboard, and the balance sheet as of June 30, 2025. There was discussion regarding the revenue mix and current cash-on-hand.

It was moved by Sharon Chamberlain, and seconded by Walter Davis, to accept the Budget-to-Actual Financial Reports for Fiscal Year 2025, through June 30, 2025. The motion passed unanimously.

## 4. NVPCA Governance

### a) Board Self-Assessment

In 2024, the Board of Directors completed a self-assessment. In order to have a complete picture, the same assessment was conducted in 2025, and the results were compared and discussed. Topics included strategic planning, the NVPCA’s public image and advocacy efforts, effectiveness of the Board of Directors, Board member training, program oversight, the Board’s understanding of NVPCA’s finances and budget, oversight of the Chief Executive Officer, efforts to foster a trusting and respectful environment between Board members, Board understanding of its structure and member roles, and general satisfaction with being on the Board.

There was specific discussion about not having future assessments be anonymous so that member comments can be addressed; creating a formalized Board member training and orientation process; standardizing the annual CEO evaluation process; and regular updates about grants (what they are, how they are used, what the passthrough is).

**b) Election of Officers: November 2025 – October 2026**

It was proposed that the current slate of officers - Steve Flores, President, Walter David, Vice-President, and Teri Gilbert-Eisenga, Secretary/Treasurer - continue for an additional year. There were no other suggestions or nominations.

It was moved by Tina Alicea, and seconded by Sharon Chamberlain, to accept the nominated slate of officers (Steve Flores, President, Walter David, Vice-President, and Teri Gilbert-Eisenga, Secretary/Treasurer) for a term through October 2026. The motion passed unanimously.

**c) Board Meeting Calendar: November 2025 – October 2026**

CEO recommended a meeting calendar with 4 regular meetings (November, January, May, and July), a full-day in-person retreat in September (in conjunction with the annual conference) and a second retreat in March. The March meeting would be a half-day virtual meeting and include a closed session related to the CEO evaluation. Regular meetings will continue to be scheduled from 8:30 – 10:00 am and be virtual.

It was moved by Randy Smith, and seconded by Tina Alicea, to approve the Board meeting calendar for November 2025 – October 2026. The motion passed unanimously.

**d) Selection of Committee Members: November 2025 – October 2026**

The list of Board committees and their membership was presented for review. It was recommended that the current membership remain the same for the upcoming year through October 2026. The Board committees are Finance, Policy, Ad Hoc Bylaws & Membership, and Ad Hoc Strategic Growth & Networking. All Board members are on at least one committee. No membership changes were suggested.

It was moved by Sharon Chamberlain, and seconded by Tina Alicea, to approve the Board Committee membership for November 2025 – October 2026. The motion passed unanimously.

It was suggested that an ad hoc Executive Committee consisting of Board leadership – president, vice-president, and secretary/treasurer – be established. The committee will oversee matters such as the CEO evaluation and meet as needed.

It was moved by Sharon Chamberlain, and seconded by Randy Smith, to form an Ad Hoc Executive Committee consisting of the President, Vice-President and Secretary/Treasurer of the Board. The motion passed unanimously.

**5. GPO “A” Presentation**

Rod Peredo from CH Collective presented information on group purchasing organizations (GPO). A GPO is designed to assist the health centers in leveraging their collective purchasing power to obtain discounts from suppliers. It would also bring unrestricted funds to NVPCA.

**6. NVPCA Overview**

**a) Updated Strategic Plan**

Bowen reviewed the strategic plan objectives and timelines including Grant Project progress, the policy plan, workforce plan, FQHC engagement, communication and media, and staff development. There were suggested changes to revise deadline for certain objectives.

For the communication goal, it was suggested that the crisis communication plan be revised and updated, and a change for the final objective to read “Reinforce NVPCA’s reputation as the go-to expert for health care.” Creation of a public

service announcement was discussed. Although grant money cannot be used for that purpose, staff will research the cost and whether it could be added to the budget.

Bowen reviewed the list of policy priorities on the state and federal level, and Medicaid. A survey will be sent asking the members to prioritize. The topics for consideration included at the state/local level: 340B legislation, GME/training programs, and property tax for FQHCs. At the federal level, policy areas included 340B legislation and 330 program funding. For Medicaid, the members considered areas including unbundling prenatal care, adult dental, and work requirements.

#### **b) Organizational Dashboard Update**

Bowen informed the Board she was developing a new organizational dashboard. That tool will be used to share various data points with the Board at future meetings related to the strategic plan, finances, personnel, etc.

#### **c) REACCHH Update & Federal Program Review**

Karen Ford Manza, Director of Strategic Partnerships, gave an update on the REACCHH program, providing the program dashboard with financials.

The HHS Office of Population Affairs conducted a federal program review in August 2025. The review consisted of three consultants and the project officer asking for program clarification and documentation. They reviewed NVPCA and 2 health centers. During the program review exit interview, no specific Areas of Improvement (AOIs) were noted.

#### **d) HCCN Update**

Kim Lambrecht, Director of Health Center Informatics, provided an update on the HCCN grant objectives for participating health centers. The grants include “Data Management and Analytics,” “Interoperability and Data Sharing,” “Additional Value-Based Care,” and “Artificial Intelligence.” The participating health centers are Northern Nevada HOPES, Hope Christian Health Center, Community Health Alliance, Southern Nevada Community Health Center, and FirstPerson Care Clinic.

### **7. 2025 UDS Nevada Data Overview**

Lambrecht provided information on the NACHC badges including reasons why badges could be denied. The members were provided information about the upcoming UDS training on November 12-13.

The UDS data packet was provided but not reviewed due to time.

### **8. Policy Plan for Interim & 2027 Legislative Session**

Due to time, this update was not provided.

### **9. GPO “B” Presentation**

Lia McKenna presented to the Board about Commonwealth Purchasing’s GPO program.

### **10. Topics for Strategic Discussion**

Bowen reminded the group that a field trip is being organized to visit a California health center that includes a PACE program.

- Rural Health Transformation Fund – Discussion for survey response

Steve Messenger, NVPCA Policy Director, provided an overview of the Rural Health Transformation Fund – where the money came from and the application process. The strategic goals to be focused on were Make Rural America Healthy Again, Sustainable Access, Workforce Development, Innovative Care, and Tech Innovation. Through the discussion, the

Board decided to make Tech Innovation, Workforce Development, and Sustainable Access the main focus areas for Nevada’s health centers.

They discussed possible programs to pursue through the application include money for a residency program, a medical assistant training program.

- AI – future of healthcare
- Immigration status
- Medicaid work requirements
- PCA legal entity
- Out of state health centers CEOs on the board – bylaws change

The Board discussed what requirements, if any, there should be on a member CEO of an out-of-state health center. In the end, the member recommended convening the Bylaws Committee to discuss the matter fully. Any change to the bylaws would need to be reviewed by the Committee before going to the full membership for a vote.

- FQHC Expansion and How to Finance it
- PACE Program – Field trip to CA PACE programs

**11. Open Forum**

There were no items suggested for discussion.

**12. Meeting Adjournment**

There being no further business, President Flores adjourned the meeting at 3:37 pm.

**NOTES**

<b>Next Meeting</b>	The Board will conduct a virtual meeting on Tuesday, November 4, 2025, at 8:30 a.m. (Pacific)
<b>Approved By</b>	

**ROLL CALL**

President: Steve Flores, Hope Christian Health Center	Present
Vice President: Walter Davis, Nevada Health Centers	Present
Secretary/Treasurer: Teri Gilbert Eisenga, Washoe Tribal Health Center	Absent - Excused
Tina Alicea, Safe Harbor Medical	Present
Sharon Chamberlain, Northern Nevada HOPES	Present
Oscar Delgado, Community Health Alliance	Present
C.J. Hansen, Canyonlands Healthcare	Present
John Packham, Office of Statewide Initiatives	Absent - Excused
David Robeck, Bridge Counseling Associates	Absent - Excused

Nevada Primary Care Association, Inc.

Report to the Board of Directors

June 30, 2025

DRAFT

REPORT DATE, 2025

To the Board of Directors of  
Nevada Primary Care Association, Inc.  
Carson City, Nevada

We have audited the financial statements of Nevada Primary Care Association, Inc. (the Association, a nonprofit Association) for the year ended June 30, 2025, and we have issued our report thereon REPORT DATE, 2025. Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards, *Government Auditing Standards* and the Uniform Guidance, as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our letter to you dated April 17, 2025. Professional standards also require that we communicate to you the following information related to our audit.

Significant Audit Findings

*Qualitative Aspects of Accounting Practices*

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by the Association are described in Note 1 to the financial statements.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. We noted no particularly sensitive estimates embodied in the Association's financial statements.

Certain financial statement disclosures are particularly sensitive because of their significance to financial statement users. The most sensitive disclosure affecting the financial statements was:

The disclosure of functional expenses in Note 5 to the financial statements is based on management's estimate of employee hours devoted to each function.

The financial statement disclosures are neutral, consistent, and clear.

*Difficulties Encountered in Performing the Audit*

We encountered no significant difficulties in dealing with management in performing and completing our audit.

*Corrected and Uncorrected Misstatements*

Professional standards require us to accumulate all misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. We did not identify any adjusting journal entries during our audit.

*Disagreements with Management*

For purposes of this letter, a disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

*Management Representations*

We have requested certain representations from management that are included in the management representation letter dated REPORT DATE, 2025.

*Management Consultations with Other Independent Accountants*

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the Association's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

*Other Audit Findings or Issues*

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the Association's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

We are required to communicate significant audit risks that we identify to those charged with governance. We have identified the risks of management override of controls and improper revenue recognition as audit risks, and we have addressed those risks during the normal course of the audit.

Other Matters

With respect to the supplementary information accompanying the financial statements, we made certain inquiries of management and evaluated the form, content, and methods of preparing the information to determine that the information complies with the Uniform Guidance, the method of preparing it has not changed from the prior period, and the information is appropriate and complete in relation to our audit of the financial statements. We compared and reconciled the supplementary information to the underlying accounting records used to prepare the financial statements or to the financial statements themselves.

This information is intended solely for the use of Board of Directors and management of Nevada Primary Care Association, Inc. and is not intended to be, and should not be, used by anyone other than these specified parties.

Very truly yours,

**Nevada Primary Care Association, Inc.**

Financial Statements, Supplementary Information  
and Single Audit Reports

Year Ended June 30, 2025

DRAFT

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## Independent Auditors' Report

To the Board of Directors of  
Nevada Primary Care Association, Inc.  
Carson City, Nevada

### **Report on the Financial Statements**

#### ***Opinion***

We have audited the accompanying financial statements of Nevada Primary Care Association, Inc. (the Association, a nonprofit organization), which comprise the statement of financial position as of June 30, 2025, and the related statements of activities and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Association as of June 30, 2025, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### ***Basis for Opinion***

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Association and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### ***Responsibilities of Management for the Financial Statement***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Association's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

### ***Auditor's Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Association's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Association's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

### ***Supplementary Information***

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal awards, as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards is fairly stated, in all material respects, in relation to the financial statements as a whole.

### ***Other Reporting Required by Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated REPORT DATE, 2025, on our consideration of Association's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Association's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Association's internal control over financial reporting and compliance.

REPORT DATE, 2025

Nevada Primary Care Association, Inc.

STATEMENT OF FINANCIAL POSITION

June 30, 2025

ASSETS

Current assets:	
Cash	\$ 581,530
Grants receivable	361,063
Prepaid expenses and deposits	<u>22,799</u>
Total current assets	965,392
Operating lease right-of-use asset	<u>94,469</u>
Total assets	<u><u>\$ 1,059,861</u></u>

LIABILITIES AND NET ASSETS

Current liabilities:	
Accounts payable	\$ 227,219
Accrued payroll and related liabilities	62,118
Operating lease liability, current portion	<u>22,291</u>
Total current liabilities	311,628
Operating lease liability, noncurrent, net	<u>74,146</u>
Total liabilities	385,774
Net assets:	
Without donor restrictions	346,491
With donor restrictions	<u>327,596</u>
Total net assets	<u>674,087</u>
Total liabilities and net assets	<u><u>\$ 1,059,861</u></u>

The accompanying notes are an integral part of these financial statements.

Nevada Primary Care Association, Inc.

STATEMENT OF ACTIVITIES

Year Ended June 30, 2025

	Without Donor <u>Restrictions</u>	With Donor Restrictions	<u>Total</u>
Revenue and support:			
Federal and state grants	\$ 3,609,380		\$ 3,609,380
Private grants		\$ 385,000	385,000
Other income	154,237	88,000	242,237
Net assets released from purpose restrictions	<u>466,059</u>	<u>(466,059)</u>	
Total revenue and support	4,229,676	6,941	4,236,617
Expenses:			
Salaries and wages	1,149,928		1,149,928
Payroll taxes and benefits	243,939		243,939
Grants to other agencies	2,006,855		2,006,855
Contract services	373,461		373,461
Conferences and meetings	123,500		123,500
Occupancy	47,379		47,379
Supplies	12,521		12,521
Travel and training	98,389		98,389
Other expenses	<u>103,172</u>		<u>103,172</u>
Total expenses	<u>4,159,144</u>		<u>4,159,144</u>
Change in net assets	70,532	6,941	77,473
Net assets, beginning of year	<u>275,959</u>	<u>320,655</u>	<u>596,614</u>
Net assets, end of year	<u>\$ 346,491</u>	<u>\$ 327,596</u>	<u>\$ 674,087</u>

The accompanying notes are an integral part of these financial statements.

Nevada Primary Care Association, Inc.

STATEMENT OF CASH FLOWS

Year Ended June 30, 2025

Cash flows from operating activities:	
Change in net assets	\$ 77,473
Adjustments to reconcile change in net assets to net cash used by operating activities:	
Noncash operating lease expense	26,269
Changes in:	
Grants receivable	(16,107)
Prepaid expenses and deposits	3,876
Accounts payable	(100,881)
Accrued payroll and related liabilities	8,188
Operating lease liability	<u>(24,861)</u>
Net cash used by operating activities	<u>(26,043)</u>
Cash, beginning of year	<u>607,573</u>
Cash, end of year	<u><u>\$ 581,530</u></u>
<u>Supplemental disclosures of cash flow information:</u>	
Cash paid for operating lease payments	\$ 33,864

The accompanying notes are an integral part of these financial statements.

Nevada Primary Care Association, Inc.

NOTES TO FINANCIAL STATEMENTS

June 30, 2025

NOTE 1 – BACKGROUND AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nevada Primary Care Association, Inc. (the Association) is a nonprofit corporation organized in 1995 under the laws of the State of Nevada. The Association advocates for and provides grants to community based health centers which provide accessible, quality, comprehensive primary care services to Nevada's medically underserved and indigent populations.

The Association's Board of Directors includes representatives from Nevada's Federally Qualified Health Centers (FQHCs), primary health care providers and other organizations supporting comprehensive primary health care services to underserved populations, regardless of each patient's ability to pay.

The significant accounting policies of the Association follow:

Basis of Presentation: Financial statement presentation follows the recommendations of the Financial Accounting Standards Board Accounting Standards Codification (FASB ASC) topic of *Not-for-Profit Entities*, requiring the Association to report information regarding its financial position and activities according to two classes of net assets: net assets without donor restrictions and net assets with donor restrictions.

*Net Assets Without Donor Restrictions* – Net assets available for use in general operations and not subject to donor (or certain grantor) restrictions.

*Net Assets With Donor Restrictions* – Net assets subject to donor- (or certain grantor-) imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both. On June 30, 2025, the Association had \$327,596 of net assets with donor restrictions.

Use of Estimates: In preparing financial statements in conformity with accounting principles generally accepted in the United States of America, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Nevada Primary Care Association, Inc.

NOTES TO FINANCIAL STATEMENTS

June 30, 2025

NOTE 1 – BACKGROUND AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES -  
CONTINUED

Grants Receivable: The Association recognizes grants as support when eligible costs are incurred or revenues are earned. A receivable is recorded when grant expenses are incurred or contracted services have been provided, but reimbursement has not been received by the Association.

Office Equipment: Office equipment is stated at cost, or if donated, at the estimated fair value on the date received. Office equipment costing \$5,000 or more is capitalized. Depreciation is recorded over the assets' estimated useful lives of 3-7 years, using the straight-line method. At June 30, 2025, the Association's office equipment was fully depreciated.

Grants and Contributions: Contributions are reported in accordance with the FASB ASC subtopic of *Revenue Recognition for Not-for-Profit Entities*. Contributions received are recorded as net assets without donor restrictions or with donor restrictions, depending on the existence and/or nature of any donor restrictions. All donor restricted support is reported as an increase in net assets with donor restrictions depending on the nature of the restriction. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities as net assets released from restrictions. Donor restricted conditional grants whose restrictions are met in the same reporting period are reported as net assets without donor restrictions.

Functional Expense Allocation: The costs of providing various programs and other activities is presented on a functional basis in Note 5. Accordingly, certain costs have been allocated among the program and supporting services benefited.

Income Taxes: The Association is a Nevada nonprofit corporation and is exempt from federal income taxes as an organization described under Section 501(c)(3) of the Internal Revenue Code.

Subsequent Events: The Association has evaluated subsequent events through REPORT DATE, 2025, the date which the financial statement were issued.

Nevada Primary Care Association, Inc.

NOTES TO FINANCIAL STATEMENTS

June 30, 2025

NOTE 2 – LIQUIDITY AND AVAILABILITY

The Association monitors its liquidity so that it is able to meet its operating needs and other contractual commitments while maximizing the investment of its excess operating cash. The Association has the following financial assets that could readily be made available within one year of fiscal year end to fund expenses without limitations:

Total financial assets included in current assets:	
Cash	\$ 581,530
Grants receivable	<u>361,063</u>
Total financial assets included in current assets	942,593
Less amounts unavailable for general expenditure within one year:	
Net assets with donor restrictions	<u>(327,596)</u>
Total financial assets available to meet cash needs for general expenditures within one year	<u><u>\$ 614,997</u></u>

In addition to financial assets available to meet general expenditures over the year, the Association operates with a balanced budget and anticipates covering its general expenditures by collecting grants and other income.

NOTE 3 – CONCENTRATIONS

The Association maintains its cash accounts at two financial institutions. The balance could at times exceed the limits insured by the Federal Deposit Insurance Corporation (FDIC). The Association has not experienced any losses in such accounts, and management believes it is not exposed to any significant credit risk.

During the year ended June 30, 2025, the Association received 82% of its total revenue from DHHS federal grants, and 77% of its grants receivable were due from DHHS at June 30, 2025. There have not been any substantial changes to the Association's grant funding that would significantly impact operations in the near future. Changes in grant funding levels could have a significant impact on the Association's future revenues.

NOTE 4 – OPERATING LEASES

During the year ended June 30, 2025, the Association entered into a lease agreement for an administrative office location under the provisions of a long-term lease agreement classified as an operating lease, which expires February 28, 2029. Additionally, the Association had a non-cancelable operating vehicle lease that expired February 18, 2025.

Nevada Primary Care Association, Inc.  
NOTES TO FINANCIAL STATEMENTS

June 30, 2025

NOTE 4 – OPERATING LEASES - CONTINUED

During the year ended June 30, 2025, the components of the lease expense were as follows:

Operating lease cost:	
Rent expense	\$ 35,274

Supplemental information for the statements of financial position for the year ended June 30, 2025, related to the lease was as follows:

Operating lease right-of-use asset	\$ 94,469
Operating lease liabilities:	
Current portion of long-term debt	\$ 22,291
Long-term debt	\$ 74,146
Weighted average remaining lease term	
Operating leases	44 months

During the year ended June 30, 2025, the Association had the following cash and non-cash activities associated with the lease:

Cash paid for amounts included in the measurement of lease liabilities:	
Operating cash flows from operating lease	\$ 33,864

Future minimum payments on noncancellable operating leases were as follows at June 30, 2025:

Years ending June 30,	
2026	\$ 29,432
2027	30,276
2028	31,184
2029	<u>21,200</u>
	112,092
Less: interest	<u>(15,655)</u>
Present value of lease liability	<u>\$ 96,437</u>

Because the Association generally does not have access to the rate implicit in the lease, the Association utilizes the appropriate US Treasury Bill rate relative to the lease term as the discount rate. The weighted average discount rate on the operating leases was 7.00%.

Nevada Primary Care Association, Inc.

SCHEDULE OF FINDINGS AND QUESTIONED COSTS

Year Ended June 30, 2025

NOTE 5 – FUNCTIONAL EXPENSE ALLOCATION

The financial statements report certain categories of expenses that are attributed to more than one program or supporting function. Therefore, expenses require allocation on a reasonable basis that is consistently applied. The expenses that are allocated include: occupancy which is allocated on a square footage basis; payroll and related expenses, professional services, contract services, database management, conferences and meetings, minor equipment, printing and postage, supplies, travel and training, supporting staff, and other which are allocated on the basis of estimates of time and effort.

The following summarizes Association's expenses by function for the year ended June 30, 2025:

	Assistance to FQHC's	General and administrative	Total
Salaries and wages	\$ 1,034,935	\$ 114,993	\$ 1,149,928
Payroll taxes and benefits	219,545	24,394	243,939
Grants to other agencies	2,006,855		2,006,855
Contract services	343,461	30,000	373,461
Conferences and meetings	111,500	12,000	123,500
Occupancy	37,904	9,475	47,379
Supplies	11,269	1,252	12,521
Travel and training	88,550	9,839	98,389
Other expenses	82,856	20,316	103,172
Total expenses	<u>\$ 3,936,875</u>	<u>\$ 222,269</u>	<u>\$ 4,159,144</u>

Nevada Primary Care Association, Inc.

SCHEDULE OF FINDINGS AND QUESTIONED COSTS

Year Ended June 30, 2025

NOTE 6 – NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions activity for the year ended June 30, 2025, is as follows:

	Beginning Balance	Contributions	Releases	Ending Balance
2024 Annual Conference sponsorships	\$ 94,000		\$ (94,000)	
2025 Annual Conference sponsorships		\$ 88,000		\$ 88,000
Population Health Project	143,465	80,000	(110,199)	113,266
Continuous Glucose Monitoring Project	26,738		(26,738)	
Mobile health unit training and technical assistance	56,452		(27,947)	28,505
Care Source Project		300,000	(207,175)	92,825
Huntsman		5,000		5,000
Total	<u>\$ 320,655</u>	<u>\$ 473,000</u>	<u>\$ (466,059)</u>	<u>\$ 327,596</u>

NOTE 7 – RETIREMENT PLAN

The Association sponsors a SIMPLE IRA retirement plan (the Plan) that provides for a discretionary matching contribution for each participant up to 3% of the employee's compensation. The Association contributed \$28,892 to the Plan during the year ended June 30, 2025.

NOTE 8 – CONDITIONAL CONTRIBUTIONS AND GRANTS

The Association received conditional contributions and grants during the fiscal year ending June 30, 2025. Conditional contributions and grants are recorded when the donor-imposed conditions are substantially met. Certain conditions are required to be met by the Association in the subsequent years in order to earn and receive these amounts. As of June 30, 2025, amounts awarded but not yet earned totaled \$1,258,569. While management believes that the Association will meet these conditions, they had not been met as of the year ended June 30, 2025. Accordingly, no amount has been recorded for these conditional contributions and grants as a receivable in these financial statements.

SUPPLEMENTARY INFORMATION

DRAFT

Nevada Primary Care Association, Inc.

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

Year Ended June 30, 2025

<u>Federal / Grantor/Pass-Through Grantor / Program Title</u>	<u>Federal Assistance Listings Number</u>	<u>Program Cluster</u>	<u>Pass-Through Grantor's Number</u>	<u>Expenditures</u>	<u>Passed Through Sub-recipients</u>
U.S. Department of Health and Human Services:					
Technical and Non-Financial Assistance to Health Centers	93.129	N/A	N/A	\$ 839,410	
Family Planning Services	93.217	N/A	N/A	2,465,841	\$ 1,696,072
Grants for New and Expanded Services under the Health Center Program, passed through Arizona Association of Community Health Centers	93.527	Health Centers Program	U86CS45855	67,270	
Affordable Care Act (ACA) Personal Responsibility Education Program, passed through State of Nevada	93.092	N/A	2301NVPREP	<u>101,502</u>	<u>68,550</u>
Total U.S. Department of Health and Human Services				<u>3,474,023</u>	<u>1,764,622</u>
Total Expenditures of Federal Awards				<u>\$ 3,474,023</u>	<u>\$ 1,764,622</u>

The accompanying notes are an integral part of this schedule.

Nevada Primary Care Association, Inc.

NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

Year Ended June 30, 2025

NOTE 1 - BASIS OF PRESENTATION

The accompanying schedule of expenditures of federal awards includes the federal grant activity of the Association, and is presented on the accrual basis of accounting, except for amounts passed through to other agencies, which are presented on the cash basis of accounting. The information in this schedule is presented in accordance with the requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

NOTE 2 - FEDERAL ASSISTANCE LISTINGS NUMBERS

The program titles and Federal Assistance Listings (FAL) numbers were obtained from the federal or pass-through grantor or the *2025 Federal Assistance Listings*. When no Federal Assistance Listings Number has been assigned to a program, the two digit federal agency identifier and the federal contract number were used. When there was no federal contract number, the 2-digit federal agency identifier and the word "unknown" were used.

NOTE 3 - INDIRECT COST RATE

The Association has elected not to use the 10 percent de minimis cost rate as allowed under the Uniform Guidance.

NOTE 4 - SUBRECIPIENTS

The Association passed through \$1,696,072, and \$68,550 of federal funding (FAL 93.217), and (FAL 93.092) respectively, to subrecipients during the year ended June 30, 2025.

Independent Auditors' Report on Internal Control over Financial Reporting and on  
Compliance and Other Matters Based on an Audit of Financial Statements  
Performed in Accordance with *Government Auditing Standards*

To the Board of Directors of  
Nevada Primary Care Association, Inc.  
Carson City, Nevada

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Nevada Primary Care Association, Inc. (the Association, a nonprofit organization), which comprise the statement of financial position as of June 30, 2025, and the related statement of activities, and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated REPORT DATE, 2025.

**Report on Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the Association's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control. Accordingly, we do not express an opinion on the effectiveness of the Association's internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements, on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## **Report on Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Association’s financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity’s internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity’s internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

REPORT DATE, 2025

DRAFT

Independent Auditors' Report on Compliance for each Major Program  
and on Internal Control Over Compliance Required by the Uniform Guidance

To the Board of Directors of  
Nevada Primary Care Association, Inc.  
Carson City, Nevada

**Report on Compliance for Each Major Federal Program**

***Opinion on Each Major Federal Program***

We have audited Nevada Primary Care Association, Inc.'s (the Association, a nonprofit organization) compliance with the types of compliance requirements identified as subject to audit in the *OMB Compliance Supplement* that could have a direct and material effect on each of the Association's major federal programs for the year ended June 30, 2025. The Association's major federal programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

In our opinion, the Association complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2025.

***Basis for Opinion on Each Major Federal Program***

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of the Association and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of the Association's compliance with the compliance requirements referred to above.

### ***Responsibilities of Management for Compliance***

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules, and provisions of contracts or grant agreements applicable to the Association's federal programs.

### ***Auditors' Responsibilities for the Audit of Compliance***

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on the Association's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance will always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about the Association's compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the Association's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of the Association's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control over compliance. Accordingly, no such opinion is expressed.

## Report on Internal Control Over Compliance

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

REPORT DATE, 2025

Nevada Primary Care Association, Inc.

SCHEDULE OF FINDINGS AND QUESTIONED COSTS

Year Ended June 30, 2025

SECTION I - SUMMARY OF AUDITORS' RESULTS

Financial Statements:

Type of auditor's report issued:	<u>Unmodified</u>		
Is a going concern emphasis-of-matter paragraph included in the auditors' report	_____ yes	<u>  x  </u> no	
Internal control over financial reporting:			
Material weakness(es) identified in internal control over financial reporting?	_____ yes	<u>  x  </u> no	
Significant deficiency(ies) identified that are not considered to be material weaknesses?	_____ yes	<u>  x  </u> none reported	
Noncompliance material to the financial statements noted?	_____ yes	<u>  x  </u> no	

Federal Awards:

Internal control over major programs:			
Material weakness(es) identified?	_____ yes	<u>  x  </u> no	
Significant deficiency(ies) identified that are not considered to be material weakness(es)?	_____ yes	<u>  x  </u> none reported	
Type of auditors' report on compliance for major programs:	<u>Unmodified</u>		
Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)?	_____ yes	<u>  x  </u> no	

Identification of major programs:

<u>Federal Assistance Listings Number</u>	<u>Name of Federal Programs or Cluster</u>
93.217	Family Planning Services

Dollar threshold used to distinguish between type A and type B programs:	<u>\$750,000</u>		
Auditee qualified as low-risk auditee?	<u>  x  </u> yes	_____ no	
Auditee's Summary Schedule of Prior Audit Findings required to be reported in accordance with 2 CFR 200.511(b)?	_____ yes	<u>  x  </u> no	

SECTION II - FINANCIAL STATEMENT FINDINGS

None

SECTION III - FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

None



NVPCA Financial Statement

YTD Target 25.0%

\* Notes provided for variances + / - 25% of YTD target

0%

50%

NB= Not Budgeted

**REVENUE**

**Federal Grants**

BPHC Cooperative Agreement 979,410 198,098 20%  
REACCH Title X 1,859,434 448,130 24%

**Contracts**

State- TPP PREP 25,000 27,752 111%  
State- MACH 371,000 45,674 12%  
HCCN 79,589 20,659 26%

**Other**

Training & Events 30,000 23,479 78%  
Sponsorship/Contributions 100,000 32,500 33%  
Membership Dues 54,225 16,325 30%  
GPO/Misc 5,000 808 16%  
Interest 7,500 3,743 50%

**Total Revenue**

3,511,158 817,169 23%

**EXPENSES**

**Personnel/Salary & Fringe Benefits**

1,460,847 307,258 21%

**Travel**

Airfare 15,420 8,046 52%  
Hotel 15,536 10,641 68%  
Ground transport/Car Rental 5,950 1,080 18%  
Conference Registration 7,065 3,067 43%  
Per diem 5,802 2,116 36%  
Mileage/Gas 2,635 477 18%

**Total Travel**

52,408 25,427 49%

**Supplies**

Program Supplies- Direct Cost 3,100 835 27%  
Computer/equipment 6,000 0 0%

**Total Supplies**

9,100 835 9%

**Contractual**

Consulting 142,000 11,573 8%  
Reports and Projects 192,173 34,741 18%

**Total Contractual**

334,173 46,313 14%

**Other Operating Expenses**

Dues & Memberships 13,000 400 3%  
Credit Card Processing Fees 2,000 1,495 75%  
Legal 1,000 478 48%  
Trainings/Events (6500) 124,700 87,702 70%  
Meeting Staff/Board (6608) 2,900 793 27%  
Printing/Outreach/Postage 500 9 2%  
Staff/Board Development (6615) 2,760 1,241 45%  
Recruitment Expenses 500 0 0%  
Taxes, Licenses & Fees 75 0 0%

Budgeted through current contract 9/30/25; Funding for next contract was awarded starting 10/1/25 for \$79,589

AC25 registrations; lower than last year due to member travel restrictions

AC25 sponsorships

AC25 cc processing fees

AC25



**NVPCA Financial Statement**

**YTD Target 25.0%**

\* Notes provided for variances + / - 25% of YTD target

0%

50%

NB= Not Budgeted

**Shared Costs**

Audit  
 Alarm  
 Bank Charges  
 General office supplies  
 IT Services  
 Insurances  
 Occupancy Costs  
 Software Subscriptions  
 Telephone & Internet  
**Total Other Operating & Shared**

APPROVED BUDGET Jul 2025-Jun 2026	YTD Sep-25	% of Budget	Notes
20,000	10,000	50%	
678	183	27%	
144	36	25%	
3,000	105	4%	
12,000	3,997	33%	
10,506	2,622	25%	
33,060	8,837	27%	
23,000	4,713	20%	
7,680	1,819	24%	
<b>257,503</b>	<b>124,431</b>	<b>48%</b>	
<b>Pass Through</b>			
Pass through Contracts- Title X	1,384,266	336,050	24%
Pass through Contracts- TPP PREP	16,700	17,722	106%
Pass through Contracts- MACH	136,500	7,000	5%
Pass through Contracts- CareSource	NB	58,867	
Pass through Contracts- TOC	4,000	-	0%
<b>Total Pass Through</b>	<b>1,541,466</b>	<b>419,639</b>	<b>27%</b>
<b>Total Expenses</b>	<b>3,655,497</b>	<b>923,904</b>	<b>25%</b>
<b>INCOME OR LOSS</b>	<b>(144,339)</b>	<b>(106,735)</b>	<b>74%</b>

Budgeted through current contract 9/30/25; Funding for next contract was awarded starting 10/1/25 for \$79,589

Originally funds were budgeted for Azara

**Net assets released from purpose**

**restrictions** (Population Health Project, Molina, TOC, CareSource, Huntsman)

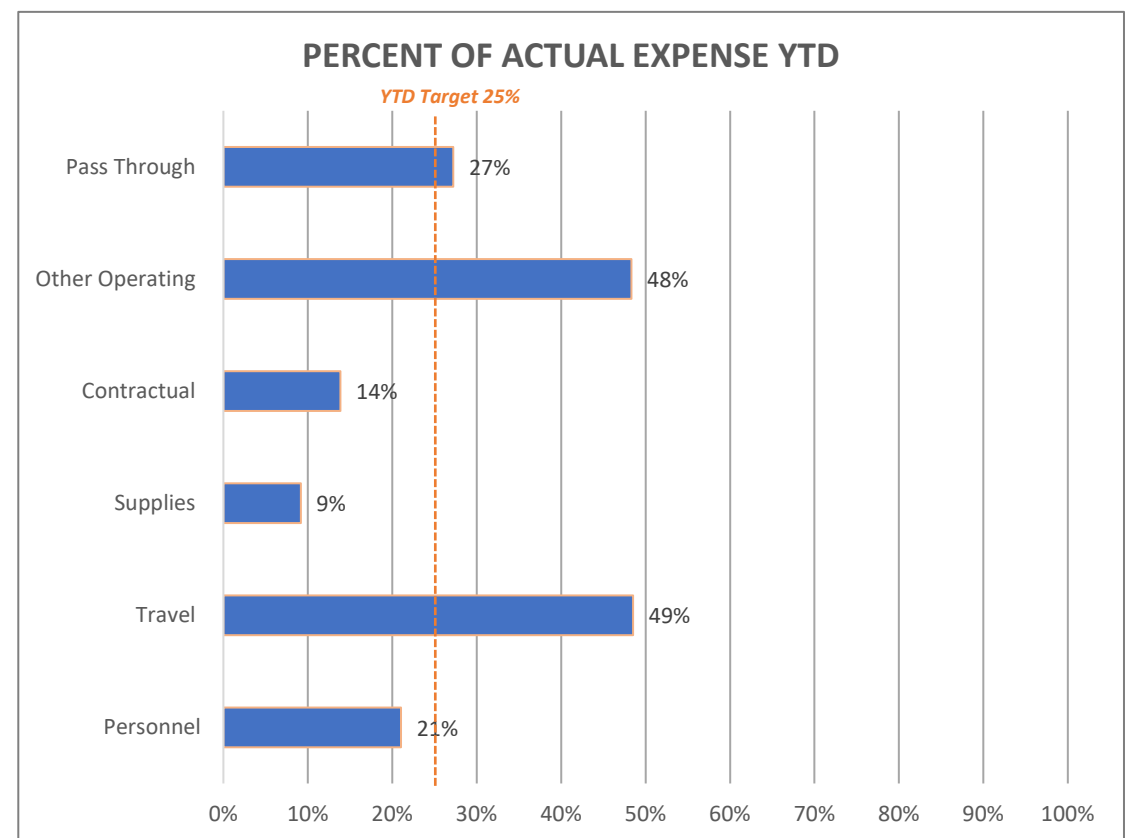
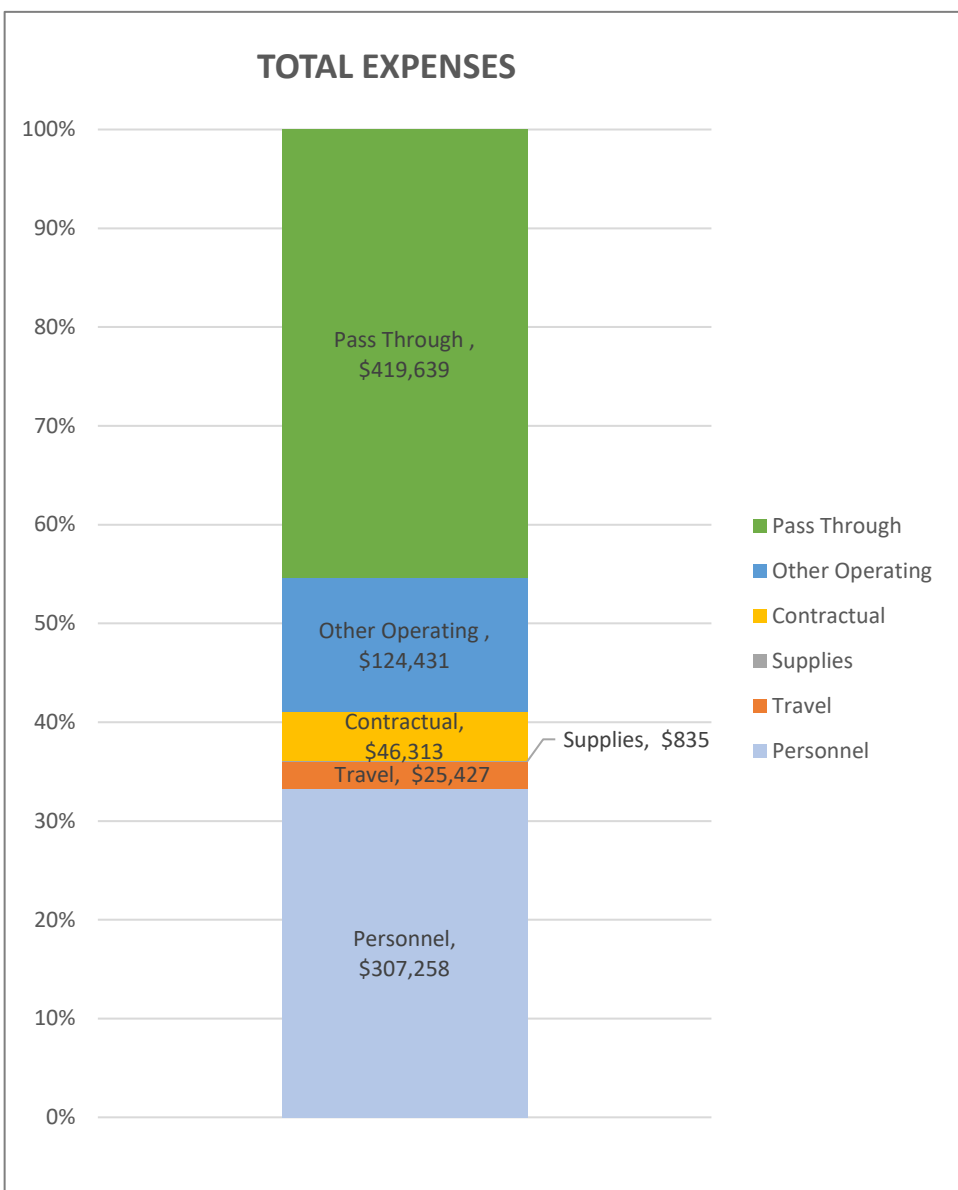
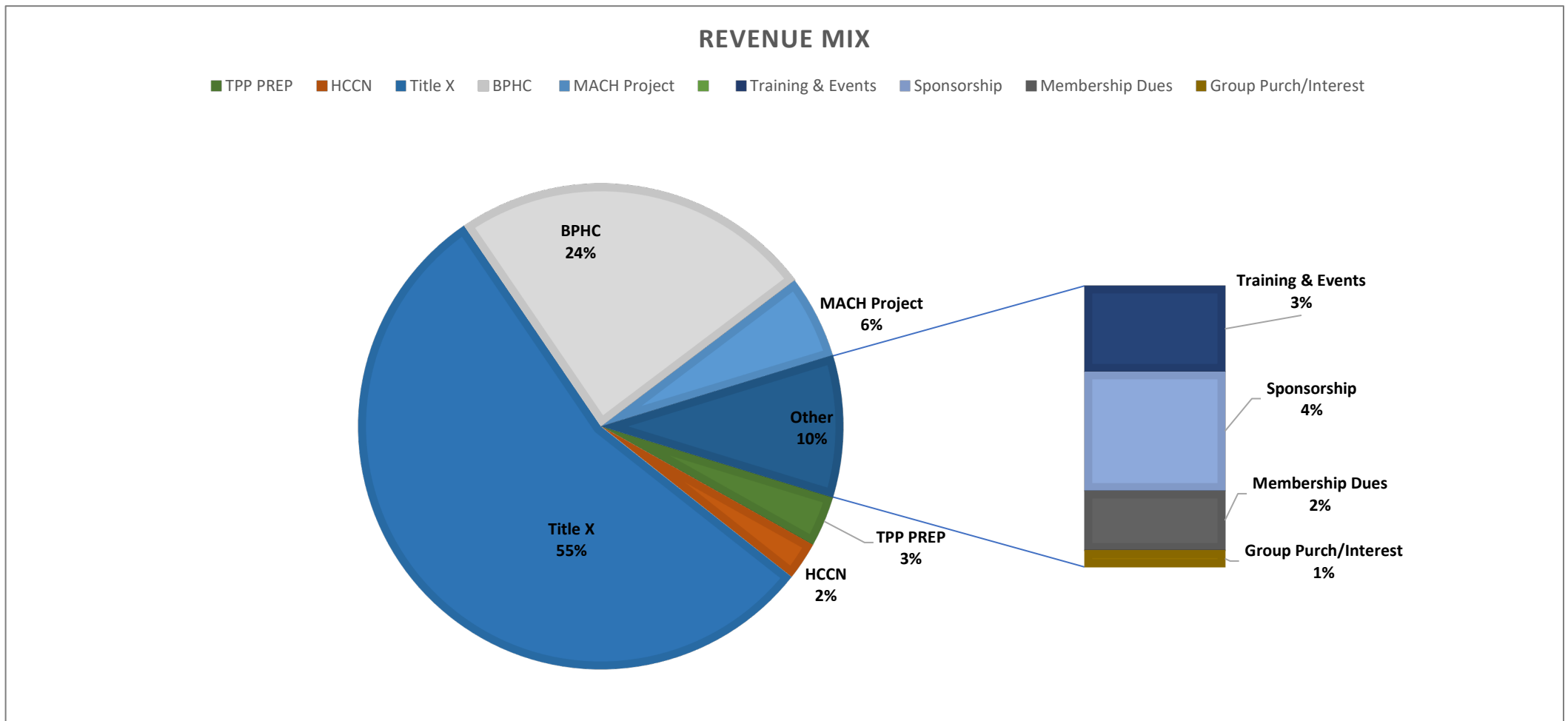
179,867 102,635 57%

**Adjusted Income or Loss**

**35,528 (4,100) -12%**

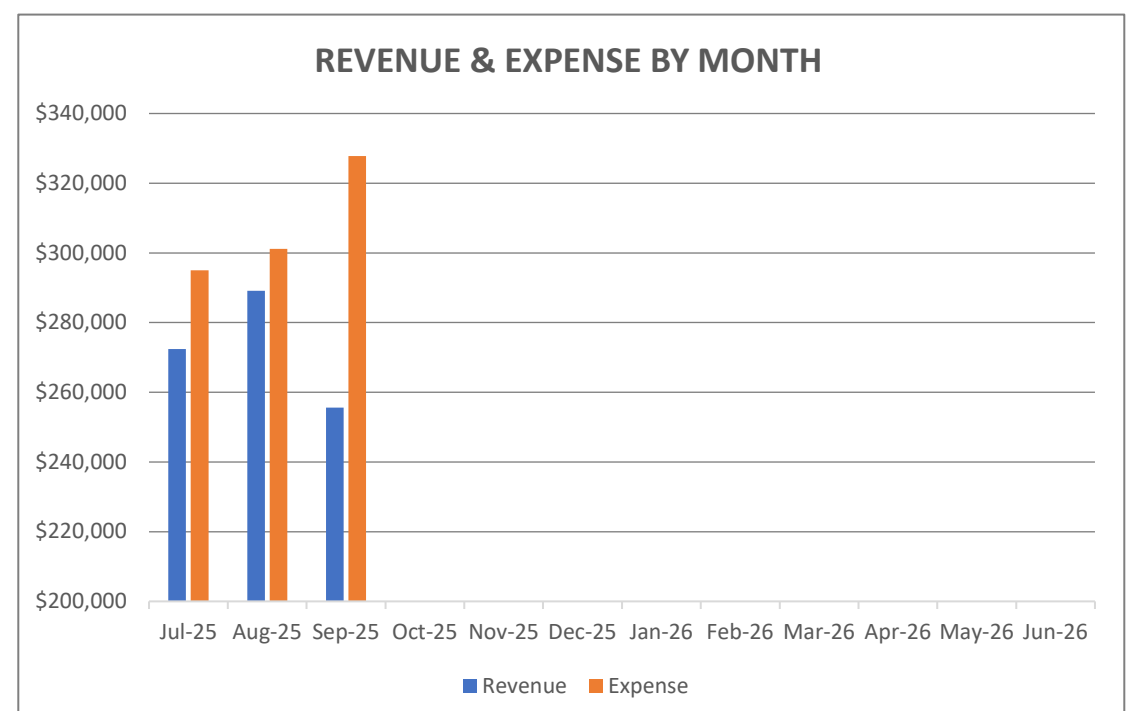
Majority of annual conference 2025 sponsorships recognized last FY

## NVPCA Financial Dashboard Report July 1, 2025 – September 30, 2025



	9/25	11/25	1/26	3/26	5/26	Avg
<b>Days cash on hand*</b> Goal = 60	66					<b>66</b>
<b>Current ratio*</b>	2.3					<b>2.3</b>

\*Days cash on hand & current ratio are calculated without restricted funds.



**Statement of Financial Position**  
**Nevada Primary Care Association**  
**As of September 30, 2025**

Distribution account	Total
<b>Assets</b>	
Current Assets	
Bank Accounts	
1020 BofA Checking- 5407	24,856.74
1025 BofA Checking- 5689	1,000.00
1030 Live Oak Savings	464,453.68
<b>Total for Bank Accounts</b>	<b>\$490,310.42</b>
Accounts Receivable	
1200 Accounts Receivable	305,620.37
<b>Total for Accounts Receivable</b>	<b>\$305,620.37</b>
Other Current Assets	
1300 Undeposited Funds	0.00
1320 Prepaid Expense	0.00
1323 Insurance	0.00
<b>Total for 1323 Insurance</b>	<b>\$15,441.46</b>
1324 Prepaid Training Expense	0.00
1325 Prepaid Rent	0.00
1328 Software Subscriptions	0.00
1330 Cyber Insurance	1,125.77
1331 D&O Insurance	3,052.50
1332 General Liability Insurance	1,220.45
1333 Workers Comp Insurance	2,044.50
<b>Total for 1320 Prepaid Expense</b>	<b>\$22,884.68</b>
1340 Petty Cash	6.57
2120 Payroll Asset	0.00
2130 Payroll Corrections	0.00
<b>Total for Other Current Assets</b>	<b>\$22,891.25</b>
<b>Total for Current Assets</b>	<b>\$818,822.04</b>
Fixed Assets	
<b>Total for Fixed Assets</b>	<b>\$0.00</b>
Other Assets	
1500 Rent Deposits	2,498.00
1510 ROU Asset	88,920.37
<b>Total for Other Assets</b>	<b>\$91,418.37</b>
<b>Total for Assets</b>	<b>\$910,240.41</b>
Liabilities and Equity	
Liabilities	
Current Liabilities	

Accounts Payable	
2000 Accounts Payable	194,361.53
<b>Total for Accounts Payable</b>	<b>\$194,361.53</b>
Credit Cards	
<b>Total for Credit Cards</b>	<b>\$22,251.15</b>
Other Current Liabilities	
2115 Direct Deposit Payable	0.00
2250 NVCC Reserve	0.00
2300 Goni Lease Liability	91,107.57
2500 Payroll Liabilities	0.07
<b>Total for 2500 Payroll Liabilities</b>	<b>\$2,243.29</b>
2530 Accrued Retirement Benefit (IRA)	0.00
2540 Accrued PTO	32,356.76
2700 Accrued Expense	0.00
2900 Deferred Income	0.00
<b>Total for Other Current Liabilities</b>	<b>\$125,707.62</b>
<b>Total for Current Liabilities</b>	<b>\$342,320.30</b>
Long-term Liabilities	
<b>Total for Liabilities</b>	<b>\$342,320.30</b>
Equity	
3000 Equity	
3030 Net Investment in Equipment	9,942.41
<b>Total for 3000 Equity</b>	<b>\$9,942.41</b>
3020 Accumulated Earnings	61,034.31
4000 Retained Earnings	603,110.42
Net Income	-106,167.03
<b>Total for Equity</b>	<b>\$567,920.11</b>
<b>Total for Liabilities and Equity</b>	<b>\$910,240.41</b>



# Board Retreat Follow-Up

## (September 9, 2025)

The Board of Directors met on September 9, 2025, for the annual Board Retreat. During that meeting, the following items were discussed as potential action items for future meetings.

### Completed Items

---

#### 1. Strategic Growth Committee (Nov. 25 @ 3 pm)

The Board recommended continuing the work of the Strategic Growth Committee and a new meeting has been scheduled for November 25 at 3 p.m. This committee consists of Sharon Chamberlain (Chair), Walter Davis, Teri Gilbert-Eisenga, and Tina Alicea. All members of the Board are invited to attend and should have received an emailed meeting invitation. Nancy Bowen is the non-voting member from NVPCA.

This committee last met in December 2025 for the stated purpose of creating a model for a tactical plan for growth.

#### 2. Revision of Bylaws / Bylaws & Membership Committee (Dec. 17 @ 2 pm)

The Board recommended reconvening the Bylaws & Membership Committee and that meeting has been scheduled for December 17 at 2 pm. The committee consists of Walter Davis (Chair), C.J. Hansen, and Sharon Chamberlain. Nancy Bowen and Nancy Barklage are the non-voting members from NVPCA.

Several potential revisions have been proposed for consideration by the Committee and, ultimately, the membership. They include:

- Clarify the criteria for "Board Membership Eligibility," specifically whether a member health center CEO must reside in Nevada and/or how long their Federally Qualified Health Center (FQHC) must have been operating within the state.
- Clarify the CEO evaluation process to include designation to the Board's Executive Committee (president, vice-president, secretary/treasurer).
- Clarify the duties of the Board president, vice-president, and secretary/treasurer.

In accordance with the bylaws, Article VIII, Amendments, any change to the bylaws requires the approval of the membership during a scheduled meeting. As of this date, a meeting of the membership has not been scheduled.

### In Progress Items

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#### 3. Board Committees Policy / Charter

During discussion regarding committees, it was proposed that either a policy be adopted defining the committees of the Board, or individual committee charters be adopted for each of the current committees (2 standing, three ad hoc). Staff are in the process of creating a Board Committees Policy to be brought at a future meeting for consideration and possible adoption.

The policy will consist of provisions for each committee including purpose, composition, and other governing procedures.

#### **4. Board Orientation Process**

Based on the recent Board self-assessment, it was recommended that a formal orientation / board training process be developed. The CEO and the Board president will conduct future orientations.

Staff are working to develop an orientation manual as well as a new Board Resources webpage.

#### **5. Board Operating Procedures**

Several Board policies outline responsibilities that fall under the Board’s purview, including the CEO succession plan, CEO performance evaluations, and the handling of complaints related to harassment or discrimination. To ensure clarity and consistency in addressing these matters when needed, staff are currently developing formal procedures.

#### **6. CEO Evaluation Instrument and Process**

The annual CEO evaluation will be conducted by the Board’s Executive Committee under the leadership of the Board President. The Committee will review and utilize the current evaluation instrument and present the results to the full Board at its March 2026 meeting. As requested during the Board Retreat, the CEO will complete a self-evaluation to support the Committee’s review. During the March meeting, the Board will convene a closed session—without staff or the CEO present—for a confidential discussion of the evaluation.

#### **Pending Items**

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#### **7. GPO for Pharmaceuticals**

Staff are researching this request.

#### **8. Grant Updates**

It was suggested that the Board receive periodic updates on grants. Such reports will be provided over the course of the year as part of both strategic and financial discussions.

#### **9. Public Service Announcement(s)**

During discussion of the Strategic Plan, a recommendation was made to research the cost of creating a public service announcement. As grant money cannot be used for such things, staff will look into cost and whether it could be added to the budget.

## Primary Care Fellowship Psychiatry Opportunities — Tuition Fully Covered!

Nevada Primary Care Association is excited to offer full tuition support for three prestigious **Train New Trainers (TNT)** fellowships through the **University of California, Irvine School of Medicine**. These one-year certificate programs empower primary care providers to lead behavioral health transformation in their communities.

### What's Included:

- 50+ hours of expert-led training
- Two in-person mandatory weekend intensives
- Monthly live webinars & mentoring
- Certificate of completion from UC Irvine
- Complimentary career-long learning
- Tuition fully covered for accepted applicants

### Fellowship Tracks:

Program	Focus Area	Cohort Dates	In-Person Trainings
<b>PCP Fellowship</b>	Adult Psychiatry	Jan 1–Dec 31, 2026	Jan 16–17 @ Newport Beach Aug 14–15 @ Chula Vista
<b>PC-CAP Fellowship</b>	Child & Adolescent Psychiatry	Jan 1–Dec 31, 2026	Jan 16–17 @ Newport Beach Aug 14–15 @ Chula Vista
<b>PC-TEAM Fellowship</b>	Addiction Medicine	Mar 1, 2026–Feb 28, 2027	Mar 20–21 @ Anaheim Aug 14–15 @ Chula Vista

**Apply by: Wednesday, November 19th, 2025** **Application Link: [Click Here](#)**

**Applicants will be notified by: Monday, November 24<sup>th</sup>, 2025**

These fellowships are ideal for DOs, MDs, NPs, and PAs with at least 2 years of primary care experience committed to advancing behavioral health care in primary care settings. Whether you're focused on adult psychiatry, pediatric behavioral health, or addiction medicine, Nevada Primary Care Association is here to support your journey. NVPCA will cover the **full tuition of \$15,500 per learner plus up to \$3,000 in travel expenses. There is a limited number of scholarships available.**

For any questions, please contact Kim Lambrecht at [klambrecht@nvpc.org](mailto:klambrecht@nvpc.org).

## **Train New Trainers (TNT) Primary Care Psychiatry (PCP) Fellowship**

The PCP Fellowship lays the groundwork for expanding psychiatric and chronic pain management education for primary care providers who care for patients with behavioral health issues. This one-year fellowship is an invaluable opportunity for DOs, MDs, NPs, and PAs to increase their confidence and skills in caring for mentally ill patients.

### Program Overview:

- The **curriculum** includes over 50 hours of training and will lead to a certificate of completion from the UC Irvine School of Medicine
- Cohort begins January 1, 2026, and ends December 31, 2026
- **Two-weekend mandatory intensive trainings (24-28 hours\*)**. Please take a look at the mandatory in-person dates below.
  - January 16-17, 2026: Essentials of Primary Care Psychiatry Conference at VEA Newport Beach, California
  - August 14-15, 2026: PCP Fellows Conference at the Gaylord Pacific in Chula Vista, California
- Live webinars on the **second and third Monday of each month at noon PT** via Zoom (1-hour sessions)
- One hour per month of mentoring sessions with a **PCP faculty member** (11 hours)
- Complimentary career-long learning

**For more information click on the flyer link:**

**PCP Flyer**

## **Train New Trainers (TNT) Primary-Care Child and Adolescent Psychiatry (PC-CAP) Fellowship**

PC-CAP training is a year-long clinical education certificate program for primary care-oriented trainees and providers who wish to receive advanced training in the care of pediatric and adolescent patients with behavioral health concerns.

### **Program Overview:**

- The **curriculum** includes over 50 hours of training and will lead to a certificate of completion from the UC Irvine School of Medicine.
- Cohort begins January 1, 2026, and ends December 31, 2026
- **Two-weekend mandatory intensive trainings (24-28 hours\*)**. Please take a look at the mandatory in-person dates below.
  - January 16-17, 2026: Essentials of Primary Care Child and Adolescent Psychiatry Conference at VEA Newport Beach, California
  - August 14-15, 2026: PC-CAP Fellows Conference at the Gaylord Pacific in Chula Vista, California
- Live webinars on the **second and third Monday of each month at noon PT** via Zoom (1-hour sessions)
- One hour per month of mentoring sessions with a **CAP faculty member** (11 hours)
- Complimentary career-long learning

**For more information click on the flyer link:**

**[PC-CAP Flyer](#)**

## **Train New Trainers (TNT) Primary Care-Training and Education in Addiction Medicine (PC-TEAM) Fellowship**

This innovative and targeted training is designed to optimize the treatment of substance use disorders. We train primary care providers to complete an evidence-informed substance use screening in busy primary care or other general medical settings, effectively prevent, diagnose, and treat commonly encountered substance use and pain-related disorders, and teach these principles to their primary care colleagues. [\*\*Click here to watch NP Ana Perdomo's inspiring journey\*\*](#)

### **Program Overview:**

- The **curriculum** includes over 50 hours of training and will lead to a certificate of completion from the UC Irvine School of Medicine
- Cohort begins March 1, 2026, and ends February 28, 2027
- **Two mandatory in-person, weekend intensive trainings (24-28 hours)**
  - March 20-21, 2026: Essentials of Primary Care Addiction Medicine Conference at JW Marriott Anaheim Resort
  - August 14-15, 2026: PC-TEAM Fellows Conference at the Gaylord Pacific in Chula Vista, California
- Live webinars on the **second and third Monday of each month at noon PT** via Zoom (1-hour sessions)
- One hour per month of mentoring sessions with a **PC-TEAM faculty member** (11 hours)
- Complimentary career-long learning

**For more information click on the flyer link:**

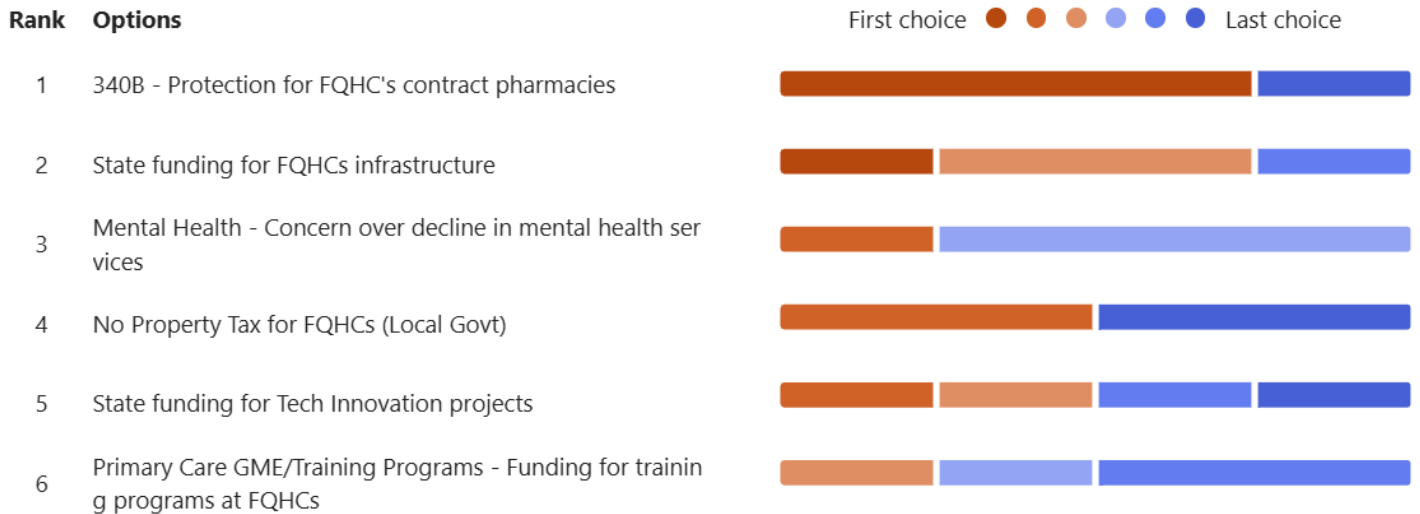
**[PC-TEAM Flyer](#)**



# NVPCA Board of Directors Strategic Plan – Policy Priorities October 2025

**Respondents:** (1) Tina Alicea, (2) Angela Quinn, (3) Randy Smith, (4) Sharon Chamberlain

## 1. Policy changes at the State Legislature or Local Level



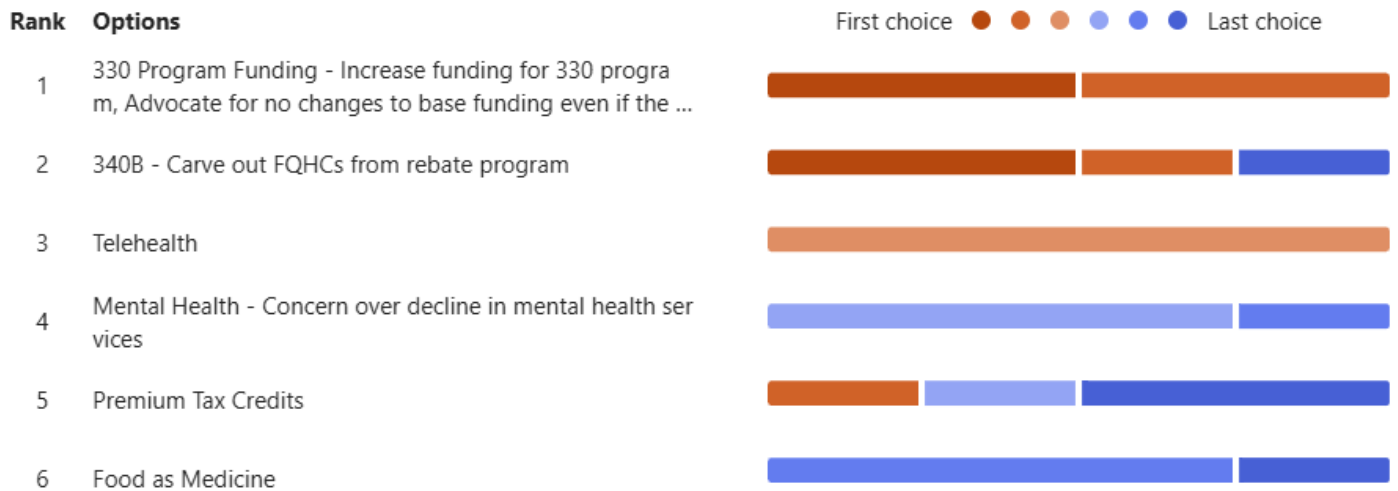
### Individual Responses:

- Tina Alicea: 1) 340B - Protection for FQHC's contract pharmacies; 2) Mental Health - Concern over decline in mental health services; 3) State funding for FQHCs infrastructure; 4) Primary Care GME/Training Programs - Funding for training programs at FQHCs; 5) State funding for Tech Innovation projects; 6) No Property Tax for FQHCs (Local Govt)
- Angela Quinn: 1) State funding for FQHCs infrastructure; 2) No Property Tax for FQHCs (Local Govt); 3) State funding for Tech Innovation projects; 4) Mental Health - Concern over decline in mental health services; 5) Primary Care GME/Training Programs - Funding for training programs at FQHCs; 6) 340B - Protection for FQHC's contract pharmacies
- Randy Smith: 1) 340B - Protection for FQHC's contract pharmacies; 2) State funding for Tech Innovation projects; 3) State funding for FQHCs infrastructure; 4) Mental Health - Concern over decline in mental health services; 5) Primary Care GME/Training Programs - Funding for training programs at FQHCs; 6) No Property Tax for FQHCs (Local Govt)
- Sharon Chamberlain: 1) 340B - Protection for FQHC's contract pharmacies; 2) No Property Tax for FQHCs (Local Govt); 3) Primary Care GME/Training Programs - Funding for training programs at FQHCs; 4) Mental Health - Concern over decline in mental health services; 5) State funding for FQHCs infrastructure; 6) State funding for Tech Innovation projects

## 2. List any additional State policy issue(s) not included above that you feel NVPCA should focus on. Include the ranking you would assign. You may list up to 3.

- Early childhood development in scope
- improved contacts with MCOs.
- Redesign of State Incubator grant program.

### 3. Federal Legislation



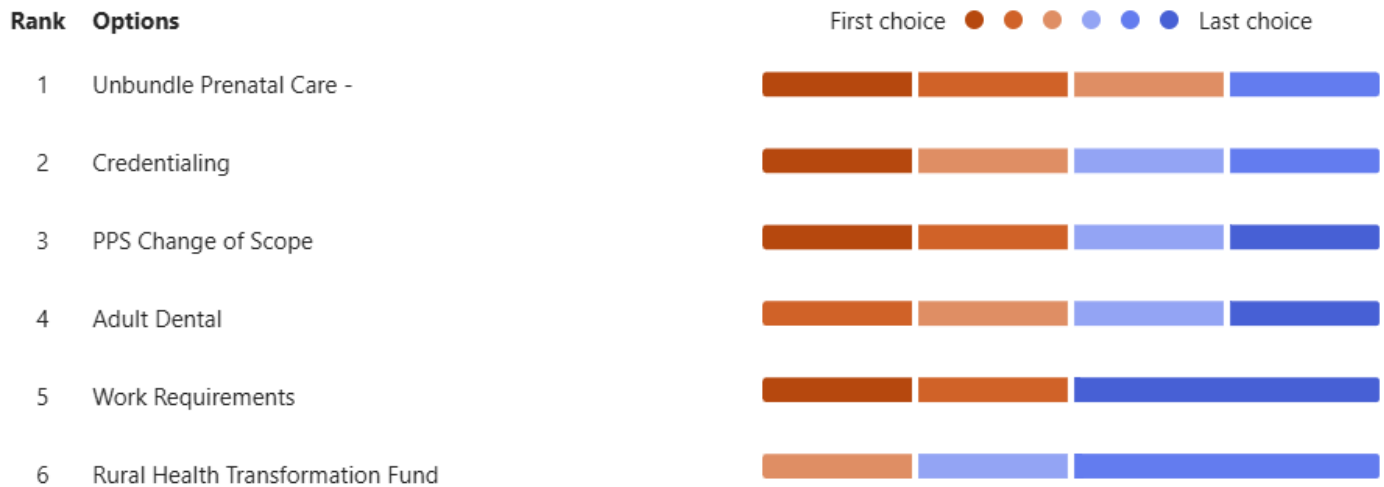
#### Individual Responses:

- Tina Alicea: 1) 340B - Carve out FQHCs from rebate program; 2) 330 Program Funding - Increase funding for 330 program, Advocate for no changes to base funding even if the FQHC patient # decreases; 3) Telehealth; 4) Mental Health - Concern over decline in mental health services; 5) Food as Medicine; 6) Premium Tax Credits
- Angela Quinn: 1) 330 Program Funding - Increase funding for 330 program, Advocate for no changes to base funding even if the FQHC patient # decreases; 2) Premium Tax Credits; 3) Telehealth; 4) Mental Health - Concern over decline in mental health services; 5) Food as Medicine; 6) 340B - Carve out FQHCs from rebate program
- Randy Smith: 1) 330 Program Funding - Increase funding for 330 program, Advocate for no changes to base funding even if the FQHC patient # decreases; 2) 340B - Carve out FQHCs from rebate program; 3) Telehealth; 4) Premium Tax Credits; 5) Mental Health - Concern over decline in mental health services; 6) Food as Medicine
- Sharon Chamberlain: 1) 340B - Carve out FQHCs from rebate program; 2) 330 Program Funding - Increase funding for 330 program, Advocate for no changes to base funding even if the FQHC patient # decreases; 3) Telehealth; 4) Mental Health - Concern over decline in mental health services; 5) Food as Medicine; 6) Premium Tax Credits

### 4. List any other Federal policy issue(s) not included above and include the ranking you would assign. You may list up to 3.

- CDC Immunization guidelines

## 5. Medicaid



### Individual Responses:

- Tina Alicea: 1) PPS Change of Scope; 2) Adult Dental; 3) Rural Health Transformation Fund; 4) Credentialing; 5) Unbundle Prenatal Care - ; 6) Work Requirements
- Angela Quinn: 1) Credentialing; 2) PPS Change of Scope; 3) Unbundle Prenatal Care - ; 4) Adult Dental; 5) Rural Health Transformation Fund; 6) Work Requirements
- Randy Smith: 1) Work Requirements; 2) Unbundle Prenatal Care - ; 3) Adult Dental; 4) Rural Health Transformation Fund; 5) Credentialing; 6) PPS Change of Scope
- Sharon Chamberlain: 1) Unbundle Prenatal Care - ; 2) Work Requirements; 3) Credentialing; 4) PPS Change of Scope; 5) Rural Health Transformation Fund; 6) Adult Dental

## 6. List any other Medicaid issue(s) not included above and include the ranking you would assign. You may list up to 3.

- MCO collaboration

## 7. Additional comments...

- Thank you for your time
- Thank you

# NVPCA Lobbyist RFP Review

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NVPCA received six responses to our RFP. They were scored along 10 requirements in the Request and an eleventh judging the overall presentation. (There were surprising typos and poor design choices.)

For each element, the responses were ranked from best to worst with 6 being best and 1 being worst. Ties were allowed, and the bias was to the upside. So, if one proposal excelled and received a 6, the others could equally fail and all earn a 5.

Costs in the proposals varied from \$66,000 for the two-year term to \$180,000. The firms were sorted by a total of each category except the cost category. This measure is agnostic of the cost and aims to judge the services offered and the quality of the response.

Two other measures aim to include cost in the model. The first just gives it another 6 possible points and ranks the responses from most expensive (1) to least expensive (6). The other returns to the 60-point scale and calculates dollars per point to estimate value.

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